

| NEED  | GOAL  | PRIORITY IMPACT LEVEL  |
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| <p><b>Neighborhood Investment &amp; Infrastructure:</b></p> <p><i>Description:</i> Public safety and mobility are key components to improving the livelihood of Portland neighborhoods. There is a significant need to build neighborhood sidewalks where none exist, improve ADA compliance, and increase access to alternative modes of transportation. Additionally, there is a need to increase resident’s ability to remain or become active and engaged members of their neighborhoods through community based services and programs.</p> <p><i>Basis for Relative priority:</i> In 2019 &amp; 2020, the Portland City Council identified four goals that identified this need: 1) 15 buses for 15 minutes: Add 15 buses to our fleet allowing us to reduce peak hour wait times to an hour to 15 minutes. 2) Light Hybrid rail to the eastern waterfront: install hybrid electric rail cars to come into Portland’s eastern waterfront to reduce traffic. 3) Implement a plan for installation of solar arrays. 4) Increase public transit infrastructure and capacity in the City. The 2030 Comprehensive plan lists the following strategy: Full Service City: 2. Provide services to all residents. Operate City facilities and services in an efficient and effective manner that is responsive to all segments of the community.</p> <p>Resource:<br/>City of Portland <i>2019 &amp; 2020 City Council Common Goals. and the 2030 City of Portland Comprehensive Plan</i></p> | <p><b>Create strong, safe, accessible and vibrant neighborhoods:</b></p> <p><i>Description:</i> Invest in infrastructure to improve neighborhood assets and build strong, safe, accessible and vibrant neighborhoods. Improve accessibility and livability through age-friendly designs and ADA compliance. Build sidewalks and trails to improve connectivity, increase the use of bicycles as a mode of transportation, and redevelop streetscapes to create shared streets for cars, bikes, and pedestrians that integrate with the fabric of the neighborhood. Support programs that increase safety in neighborhoods for residents and visitors.</p> <p>Invest in programs and services that address the specific needs of members of the community. Encourage programs that build a sense of inclusiveness, safety, and security within individual neighborhoods.</p> | <p><b>Including but not limited to (in alphabetical order, not in order of priority):</b></p> <p><b>HIGH PRIORITY</b></p> <ul style="list-style-type: none"> <li>• Accessibility/ADA compliance</li> <li>• Alternative modes of transportation</li> <li>• Community policing</li> <li>• Park and Recreation Facilities</li> <li>• Public infrastructure in targeted neighborhoods</li> </ul> <p><b>PRIORITY</b></p> <ul style="list-style-type: none"> <li>• Community centers and engagement programs</li> <li>• Disability Services</li> <li>• Non-profit rehab</li> <li>• Public infrastructure outside of targeted neighborhood</li> <li>• Senior Services</li> <li>• Tree planting</li> </ul> |

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| <p><b>Housing Availability:</b></p> <p><i>Description:</i> In the 2019 Housing report, it was reported that Portland has an affordability gap of \$255,796. In addition, there is a lack of affordable rental housing within Portland’s housing supply. The City Council continues to make housing availability and affordability their goal.</p> <p><i>Basis for Relative priority:</i> In 2019 &amp; 2020, the Portland City Council identified the following goal to address this need: Increase access to rental and home ownership that is safe, affordable, and accessible.</p> <p>Resources:<br/> 2030 Workforce Housing Demand Study<br/> 2019 City of Portland Housing Committee, Interim Housing Report<br/> 2019 &amp; 2020 City Council Common Goals.</p> | <p><b>Increase housing availability &amp; affordability:</b></p> <p><i>Description:</i> Increase housing availability and affordability to all Portland residents regardless of income, race, ethnicity, and family size. Encourage housing development by removing barriers to traditional urban housing types while ensuring the inclusion of workforce and age-friendly housing in significant development projects.</p> | <p><b>Including but not limited to (in alphabetical order, not in order of priority):</b></p> <p><b>HIGH PRIORITY</b></p> <ul style="list-style-type: none"> <li>• Adaptive reuse for housing</li> <li>• Construction of new housing (HOME funds only)</li> <li>• Housing Retention</li> <li>• Housing Start up Assistance</li> <li>• Rehabilitation of existing housing</li> </ul> <p><b>PRIORITY</b></p> <ul style="list-style-type: none"> <li>• Environmental testing and remediation</li> <li>• Energy efficiency/weatherization</li> <li>• Fair housing activities</li> <li>• Heating and fuel assistance</li> <li>• Legal services Tenant/landlord counseling services</li> </ul> |

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| <p><b>Economic Opportunity:</b></p> <p><i>Description:</i> Portland has a well-developed employment support system with many established providers. However, the system is fragmented, providers work in silos, there is insufficient funding to cover needs of potential workers, and career planning and financial stability are often prioritized less than job placement. Employment retention support is scarce and turnover results in economic uncertainty for employees and higher costs for employers.</p> <p><i>Basis for Relative priority:</i> In 2019 &amp; 2020, the Portland City Council identified the following goal: Promote Economic Development in the City in a manner that provides for increased property values, diversification across industry sectors and high paying jobs. Specifically, as it relates to HUD programming and objectives, the Council further identified the need to advance work on the “Minority and Women-owned Business Development Initiative” and secure City Council approval to invest CDBG funds in workforce development.</p> <p>Resources:<br/> <i>Portland Economic Development Vision and Plan</i><br/> Portland Community Chamber of Commerce:<br/> <i>Portland’s Economic Scorecard 2014-2015</i><br/> Muskie School of Public Service: <i>The State of Infant Pre-K Childcare in Portland, Maine 2015</i><br/> GPCOG <i>2014-2018 Economic Development Action Plan</i></p> | <p><b>Create economic opportunities to transition people out of poverty:</b></p> <p><i>Description:</i> Invest in Portland businesses to enable them to expand to create jobs. Invest in persons wanting to create microenterprises. Engage job seekers in a continuum of services to increase their professional capacity, financial stability, and ability to maintain employment. Focus on difficult to employ populations including homeless, new Americans and single parent head of households. Combine resources and build partnerships between public and private entities to provide opportunities to transition Portland residents out of poverty to sustainable employment and financial stability.</p> | <p><b>Including but not limited to (in alphabetical order, not in order of priority):</b></p> <p><b>HIGH PRIORITY</b></p> <ul style="list-style-type: none"> <li>• Career advancement services <ul style="list-style-type: none"> <li>• Education</li> <li>• Job training</li> <li>• GED attainment</li> <li>• ESL</li> </ul> </li> <li>• Job Creation</li> <li>• Job retention support services <ul style="list-style-type: none"> <li>• Childcare vouchers</li> <li>• Housing counseling</li> <li>• Transportation assistance</li> </ul> </li> <li>• Microenterprise Assistance</li> </ul> |

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| <p><b>Address the Needs for Growing Homeless Population:</b></p> <p><i>Description:</i> The shelter system in Portland is beyond capacity. Staff and local organizations struggle to deal with overflow strategies to meet increasing need. Data from 2019 showed that 79% of the shelter consumers were new consumers, the average length of stay at the shelter is under 60 days. Homeless Prevention and Rapid Rehousing are key components to help reduce shelter usage and homelessness. Additionally increased case management is needed for those who have mental illness and substance abuse issues to help them navigate the service delivery system.</p> <p><i>Basis for Relative priority:</i> In 2019 &amp; 2020 the Portland City Council identified the goal: Continue the effort to reduce homelessness, assist people experiencing homelessness through City, Regional, and State efforts.<br/>Resource: 2020 City Council Common Goals<br/>2019 Health and Human Services Shelter Report</p> | <p><b>Prevent and Reduce Homelessness:</b></p> <p><i>Description:</i> Prevent individuals and families from becoming homeless and entering into the shelter system. Rapidly rehouse those who enter the shelter system. Provide necessary resources to assist vulnerable population’s transition out of homelessness, including housing opportunities for chronically homeless or long-term stayers at homeless shelters.</p> | <p><b>Including but not limited to (in alphabetical order, not in order of priority):</b></p> <p><b>HIGH PRIORITY</b></p> <ul style="list-style-type: none"> <li>• Behavioral Health Services</li> <li>• Emergency services to prevent homelessness</li> <li>• Food Assistance</li> <li>• Housing and Housing Services for long-term shelter consumers</li> <li>• Housing Startup Services</li> <li>• Shelter services</li> </ul> <p><b>PRIORITY</b></p> <ul style="list-style-type: none"> <li>• At risk youth services</li> </ul> |